

CALL FOR PAPERS **PROJECT MANAGEMENT JOURNAL®** SPECIAL ISSUE

Exploratory Projects

SPECIAL ISSUE EDITORS:

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DEADLINE FOR PAPER SUBMISSIONS: FEBRUARY 2018

The strategic roles of innovation and exploration in today's competitive environment have given birth to a research stream in the management of exploration projects for which neither the goals nor the means to attaining them are clearly defined from the outset. This work bridges the project, innovation, entrepreneurship, and discovery management literature and has led to a new approach to projects as experimental learning processes for which new management principles, such as selectionism and sequential learning, have been defined. From the same perspective, this literature underlines the need to differentiate between the management processes for exploratory projects, since the traditional stage-gate approach generally leads to failure, and to design new evaluation methods adapted to their "expansive" nature. We are only at the beginning of the research; thus, the goal of this special issue is to continue to develop the research on exploratory projects. More precisely, we welcome contributions in the following areas:

- 1. Research that sheds new light on the actor's practices in exploratory projects.
- 2. The validity of the management principles proposed in the literature.
- 3. The functions and roles of the actors in teams involved in exploratory projects.
- 4. The relationship between the project and its parent organization.
- 5. The role of exploratory projects in creation of the ecosystem.
- 6. The type of cognitive process used during these types of projects.

We welcome all research methods (contemporary case study, quantitative analysis, historical research, and so forth), along with research coming from adjacent fields (entrepreneurship, management of extreme situations, and so forth).

SUBMISSIONS

Full papers must be submitted by **28 February 2018** via the journal submission site. Papers accepted for publication but not included in the special issue will be published later in a regular issue of the journal. If you have any additional questions, please consult any of the guest editors.

For further information please contact one of the guest editors of this special issue: sylvain.lenfle@lecnam.net / christophe.midler@polytechnique.edu / <a href="mailto:ma

AUTHOR AND REVIEWER GUIDELINES

Special issues follow the same guidelines as those for regular articles. We expect the authors and reviewers to react promptly with their revisions and reviews. A special issue is a project with a scheduled deadline. While some variance may arise, timeliness matters more than that in a regular submission.